CORP-ORATE SNAP-SHOT

> WINTER 2019





#### **DELIBERATE DIFFERENTIATION**



Washington, DC





GABRIELA HEARST

New York City

#### **CORE PORTFOLIO** STREET & URBAN RETAIL

#### FUND PLATFORM BUY-FIX-SELL

RCP Venture



Lincoln Road (Miami, FL)







High Yield

New York, NY

#### **REINVENTING RETAIL**

<sup>66</sup>I think people want to try on shoes...*physical retail was just a no-brainer*. I think what we found is that

it's the best marketing dollars we can spend." -Tim Brown, Allbirds Co-Founder

illesteva

INDEPENDENT BOOKSELLERS

allbirds

Source: "Allbirds' flight path in footwear", Cara Salpini, Retail Dive, Jan 18, 2019

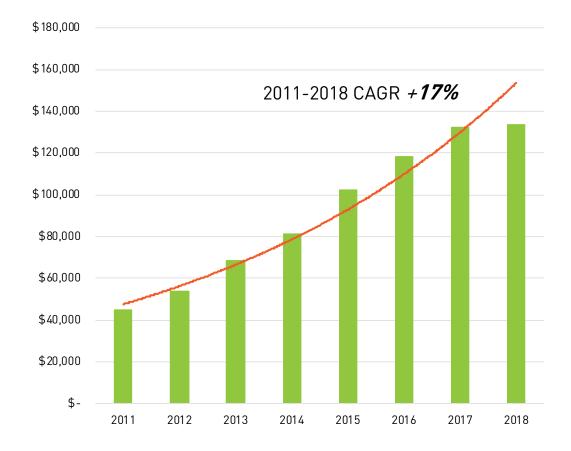


WARBY PARKER eyewear



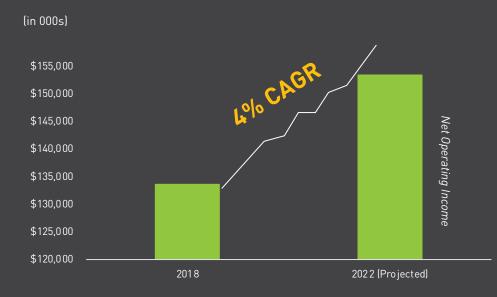
**Outdoor Voices** 

## CORE NOI IS... **STRONG & GROWING** AT A NOMINAL COST



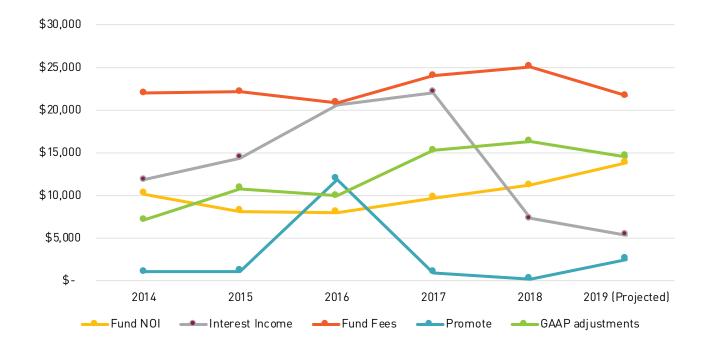
#### CONTINUED GROWTH

#### The growth is driven by lease up, redevelopment, and contractual growth.





#### THE SMALLER, BUT PROFITABLE FFO DRIVERS ARE...

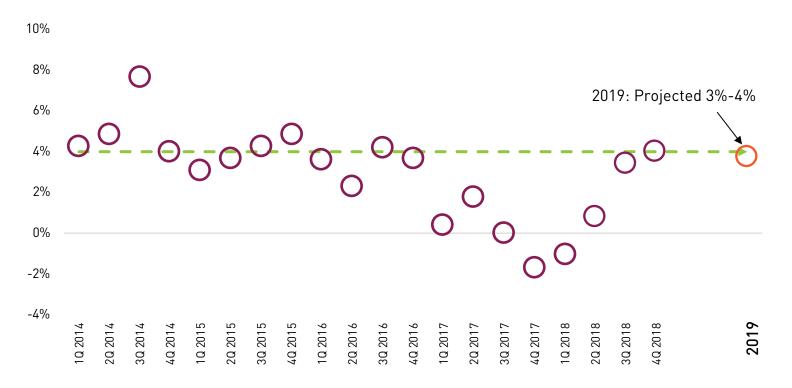


A MIX OF STEADINESS & OPPORTUNISTIC VOLATILITY

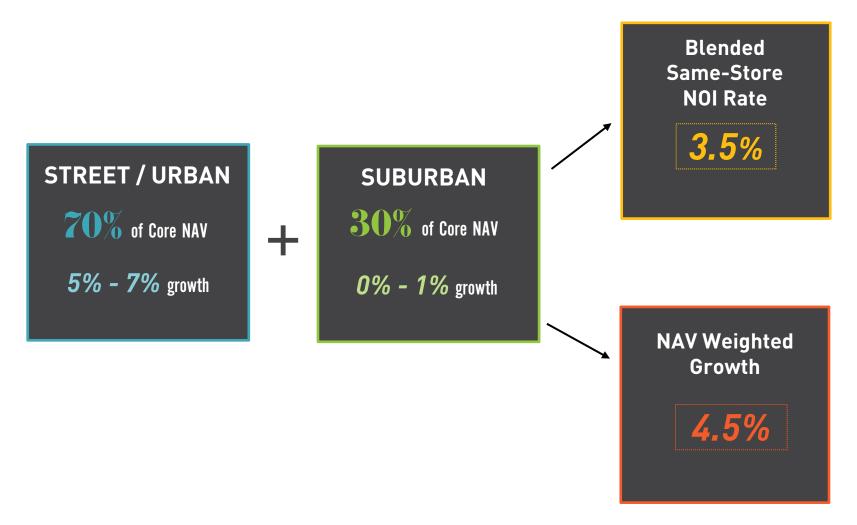
#### BACK TO BUSINESS

#### SS NOI

HISTORIC & PROJECTED



#### ALL SAME-STORE NOI IS NOT CREATED EQUAL SOMETIMES, 1 + 1 ≠ 2



#### ALL SPREADS ARE NOT CREATED EQUAL



\*The illustration above assumes an initial rent of \$100/ft on a five-year lease with contractual growth of 3% and 1% on Street and Suburban rents, respectively. The Suburban spread would require an increase of approximately 14% to equal Street rents in this illustration.

## THE TEN

chicago

San Francisco

New York

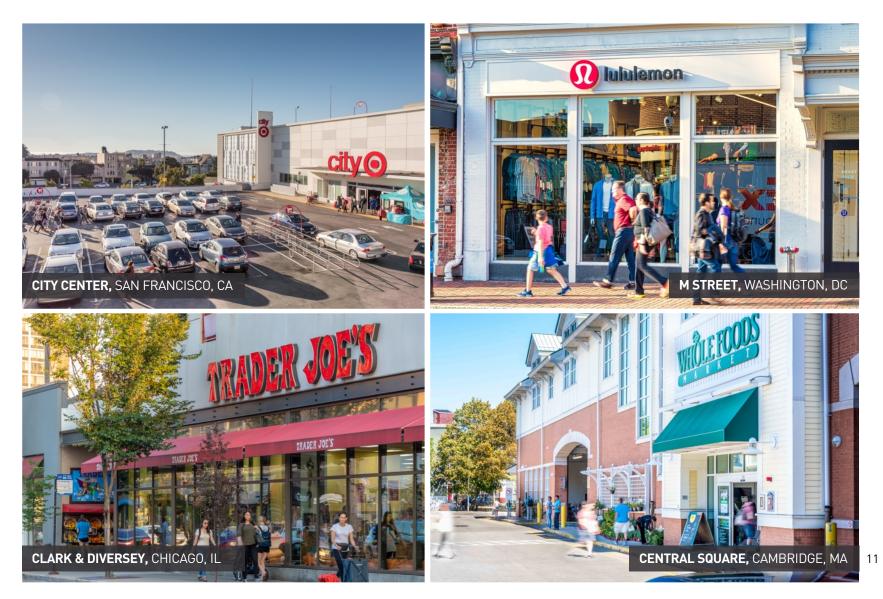


Boston, MA

Washington, DC 10

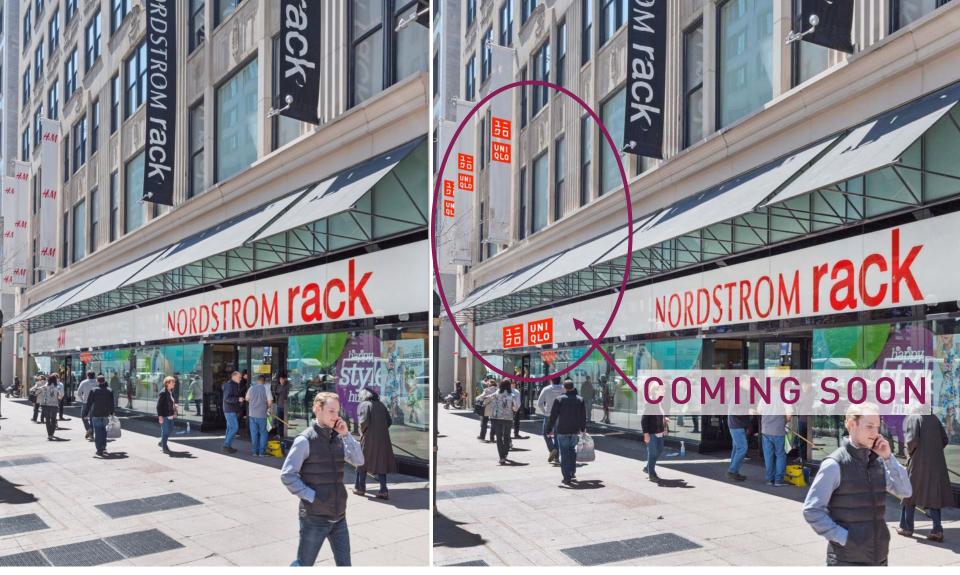
#### **THE HAVES**

Right blend of value, necessity, and lifestyle retailers in live-work-play locations



#### **CHICAGO** SULLIVAN CENTER, 1 S STATE ST





#### **CHICAGO** STATE & WASHINGTON ST



#### CHICAGO 151 N STATE ST

#### CHICAGO 840 N MICHIGAN AVE



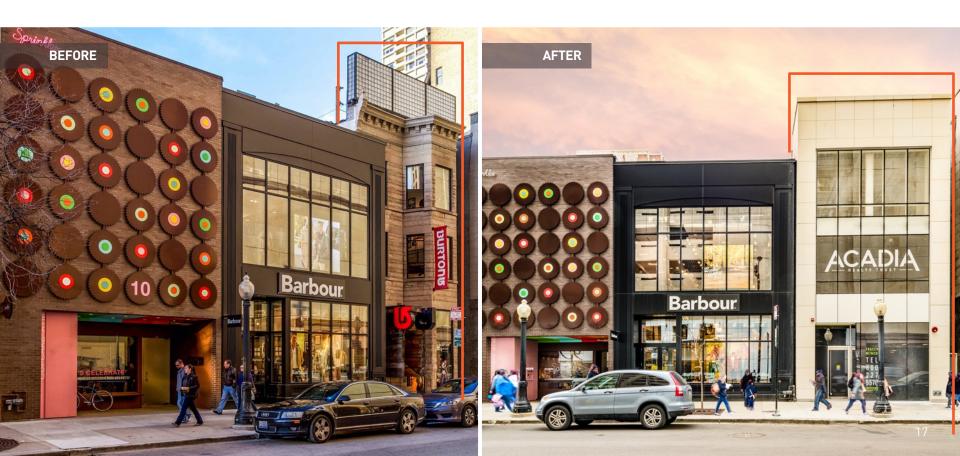
#### CHICAGO RUSH-WALTON ST



#### CHICAGO RUSH-WALTON ST

#### In-process redevelopment – 56 E Walton St:

- Acadia is redeveloping this property, including modernizing the façade and repositioning the store entrance at grade level
- Exciting retailer coming soon



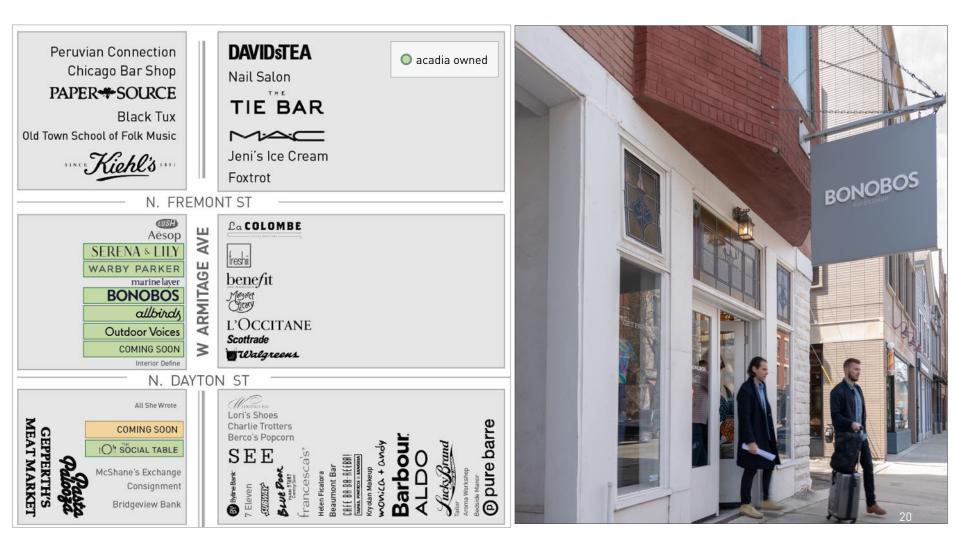
## **CHICAGO** CLARK & DIVERSEY, LINCOLN PARK



- Acadia has redeveloped and densified the southeast corner of Clark-Diversey, increasing the leasable area from 19k sf to 30k sf
- The project is approximately 75% leased TJ Maxx (for 5k sf at grade, plus all of the upper-level space) and bluemercury; 7k sf of at-grade, small-shop space remains to be leased
- TJ Maxx, bluemercury opened in Q3 2018

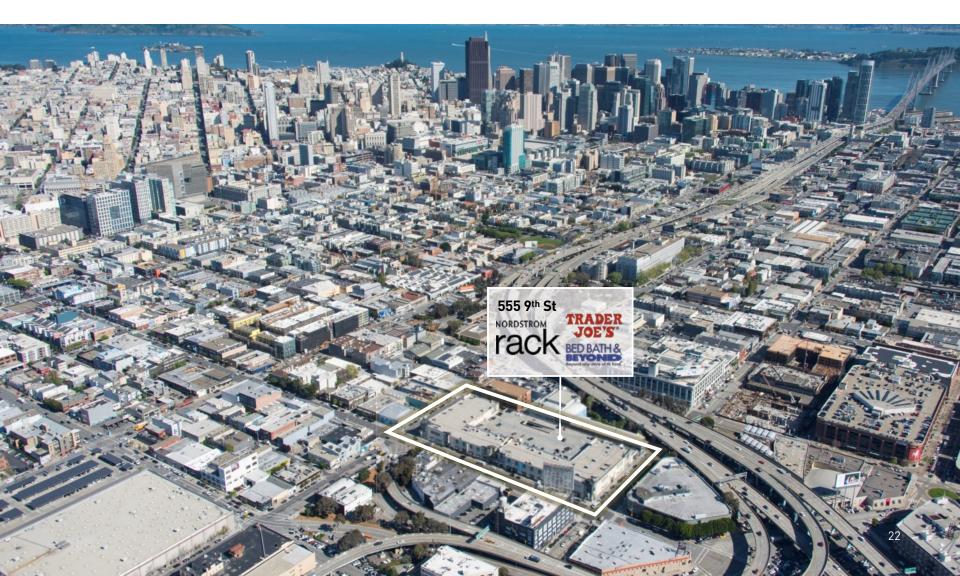


## **CHICAGO** W ARMITAGE AVE, LINCOLN PARK





#### **SAN FRANCISCO** 555 9<sup>TH</sup> ST





#### AERIAL VIEW: CITY CENTER, SAN FRANCISCO, CA

#### APPROXIMATELY 90% PRE-LEASED Three densification projects in process (40k sf):

LEASED

2

FASED

3

**AVAILABLE** 

- 1. Executed lease with Whole Foods
- A two-story pad building in the Lyon St parking lot (due to a grade change, both levels will be at grade)
- 3. Additional retail in the Masonic Ave parking lot



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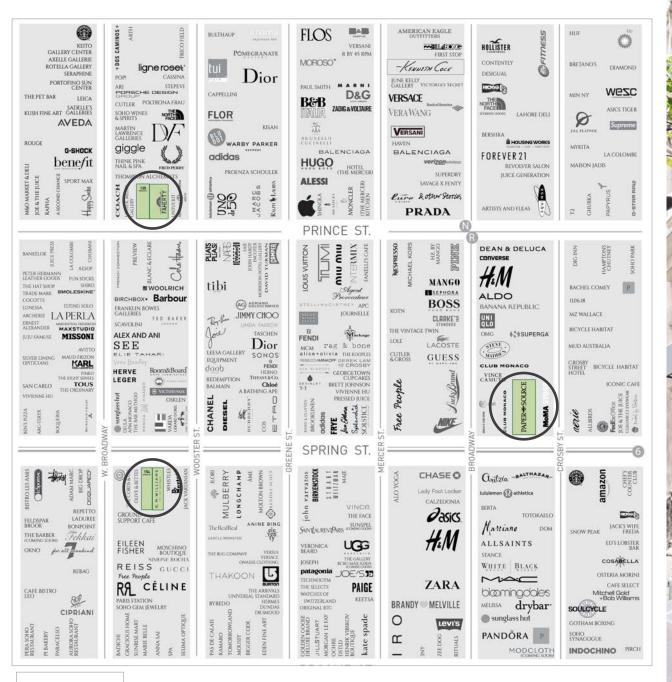
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#### NEW YORK soho





🔘 acadia owned



#### **NEW YORK** RETAIL AT THE CARLYLE, MADISON AVE



🔘 acadia owned

## NEW YORK, NY MADISON AVE

#### N STREET NW MARTIN'S TAVERN **Jonathan Adler** JOHN FLLEVOG ARTIST'S PROOF GAP SEE PEACOKC CAFE SID MASHBURI CAFE MILANO NOLDOW KAREN MILLEN GEORGETOWN UNIVERSITY 15,000 STUDENTS MAI THAI EKENDRA MOTT P ZARA RAIM LAREN UNITED STATES LOFT PROSPECT STREET EASTBANC TECHNOLOGIES Madewell RESTORATION HARDWARF P NN TAJ OF INDIA 2809 M ST NW MASSIMO DUTTI P EL CENTRO ₽<sub>⋛</sub>₽ POTOMAC STREET NW MN GOORIN BROS. AVE ecco Abercrombie & Fitch 33<sup>RD</sup> STREET vineyard vines ag & bonelMEN THE SOVEREIGN BANK STRE MELVILLE TORY BURCH WISCONSIN sweetgreen **HE ESCAPE ROOM** & bone Reformation 000 SEPHORA Brocks Brothers **MOLESKINE** ALLSAINTS AVAILABLE **OTHER STORIES** OLET BOUTIQUE bluemercury JUNIOR LEAGUE Outdoor Voice Free People HU'S SHOES MYKITA PAPER+SOURC ion (1) athi Roots ALANYA SALON Tucky Brand **DATHLET** 080 osto PANDÓRA STARBUCKS Barboui Aesop LLY REID **NNKBERR** BRANDY RUNK AND SUBWAY Rets Coffe PNC rag STREET M NW J. PAUL'S Quitzia JEFFERSON STREET NW FORMER LATHAM HOTEL DSW I.CREW FOREVER 21 BANANA REPUBLIC kate spade J.MCLAUGHLIN OPOLOGIE CAPITAL ONE CAFE ALEX AND AN Ρ PIZZARIA PARADISO POTOMAC STREET NW DEAN & DELUCA T-max CLYDE'S CHRISTIAN SALON & SPI ADURE NE LAYER CHASE BANK FRANCESCA' HSID BURGEI N# LOCCITAN patagonia TARBUCH STREET NW STREET NW CADY'S ALLEY THE SHOPS AT GEORGETOWN PARK BUUE BOTTLE COFFEE 3151 PAUL BAKER 3074 **BAKED & WIRED** COREPOWER YOGA P RYF LILLY PULITZER PINSTRIPES HOMAS MUNCHIEZ Recca Battan SOUTH MOON UNDER C&O CANAL sweetgreen eatat SOULCYCLE ACADIA-OWNED ASSETS LEASED AVAILABLE

### WASHINGTON, DC GEORGETOWN





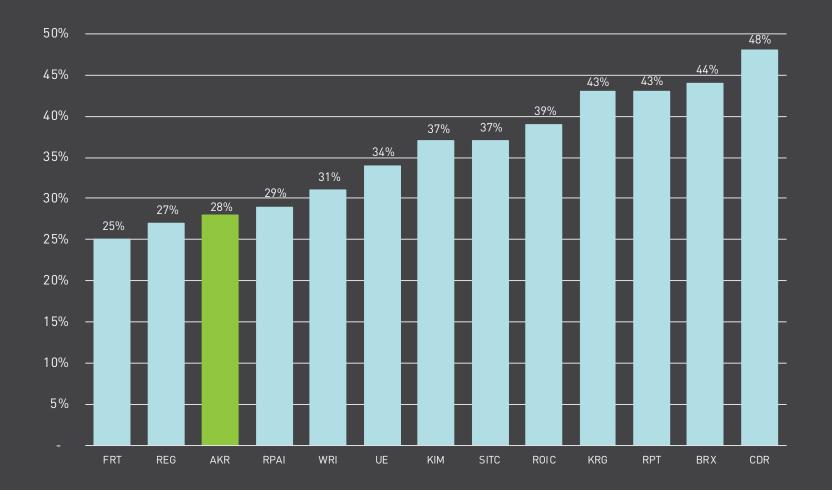


# **GREENWICH AVE**



# BALANCE SHEE1

BALANCE SHEET DEBT TO GAV

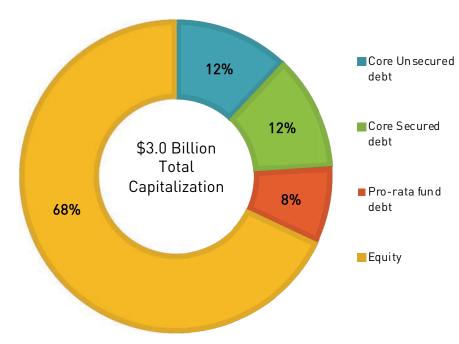


#### BALANCE SHEET CORE PORTFOLIO

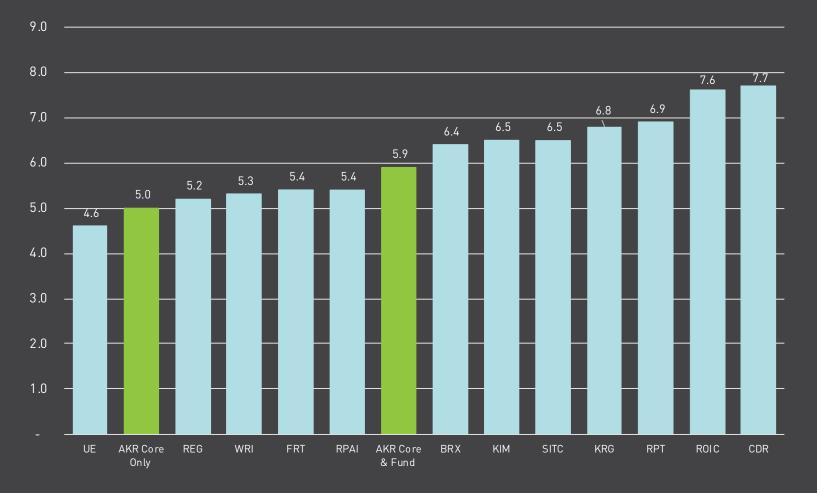
- Well-laddered debt maturity profile with minimal maturities through 2023
- Large unencumbered asset pool and deep lender relationships
- Weighted average maturity of approximately 8 years<sup>(1)</sup> with a weighted average rate under 4%<sup>(1)</sup>
- Over 80% of our core debt is fixed for the next five years <sup>(1)</sup>

(1) – Incorporates interest rate swaps





## **BALANCE SHEET** NET DEBT TO FWD CASH EBITDA





# FUND PLATFORM

1JANON

AVENUE

We have a complementary fund platform, with **\$287m** of "dry powder," equating to **\$870m** of buying power on a leveraged basis

Fund			3		5
Vintage	2001	2004	2007	2012	2016
Fund Size	\$90м	\$300м	\$503м	\$541м	\$520м
Acadia's Pro Rata Share	22.2%	28.3%	24.5%	23.1%	20.1%
Preferred Return	9%	8%	6%	6%	6%
Investment Period Closes	Closed	Closed	Closed	Closed	Aug-2021
Acquisition Dry Powder					\$287м

## DESIGN WITHIN REACH

STREET RETAIL

#### URBAN RETAIL

### **INVESTMENT THEMES**

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## SUCCESSFUL DISPOSITION PROGRAM



#### Overview:

- 106k-sf supermarket-anchored shopping center
- Located in Dumfries, VA

#### Leasing & Development Execution:

- Fund IV acquired at an opportunistic cap rate in Oct-13
- Executed a 6-yr extension of Food Lion's lease term to Nov-23, increasing the center's long-term stability and maintained strong occupancy (99% at exit)
- Sold in Aug-18

Fund Leveraged IRR: Fund Leveraged Multiple:	26% 2.0x
Gross Sale Price:	\$23M
Hold Period:	4.8 yrs



#### Overview:

- 5k-sf street retail property with a 3k-sf retail space and secondfloor office space which were leased at below-market rents at acquisition
- Part of Fillmore-Union Collection
- Located in San Francisco, CA

#### Leasing & Development Execution:

- Fund IV acquired in partnership with the Prado Group
- Sold vacant in Aug-18 for occupancy by the buyer

Fund Leveraged IRR:	24%
Fund Leveraged Multiple:	1.7x
Gross Sale Price:	\$6M
Hold Period:	2.7 yrs

## HIGH-YIELD Opportunistic

#### **TRUSSVILLE PROMENADE** TRUSSVILLE, AL (BIRMINGHAM MSA) *FUND V*



#### Overview:

• 464k-sf power center

- In Feb-2018, <u>Fund V</u> acquired this suburban power center for \$45 million
- 95% leased and anchored by Walmart, Marshalls, and Ross Dress for Less
- With leverage, this investment is projected to deliver a mid-teens cashon-cash return annually

#### **ELK GROVE COMMONS** ELK GROVE, CA (SACRAMENTO MSA) *FUND V*



#### Overview:

• 242k-sf suburban shopping center

- In July-2018, Fund V acquired this suburban shopping center for \$59.3 million
- Anchored by Trader Joe's, HomeGoods, and Kohl's
- During its hold period, the fund expects to have an opportunity to re-anchor certain spaces to further strengthen the tenancy at this high-performing shopping center



- In October-2018, <u>Fund V</u> acquired this suburban shopping center for \$44.4 million
- Anchored by Kohl's, Marshalls and Ross Dress for Less
- With leverage, this investment is projected to deliver a mid-teens cash-on-cash return annually

## HIGH-QUALITY VALUE ADD

#### 938 W NORTH AVE

LINCOLN PARK, CHICAGO, IL FUND IV



#### **Overview:**

- 938 W North Avenue is a three-story, 32k-sf building located in Lincoln Park, Chicago
- North Avenue Corridor features a critical mass of national retailers including Whole Foods, Pottery Barn, Apple, and Nordstrom Rack

- Acadia recaptured the space, renovated the façade; creating a more modern and unified exterior with significantly more windows
- Recently executed a lease with Lululemon for a "marketplace" concept, which will include their regular for-sale items plus a café, exercise studio, and other amenities
- Lululemon has leased 26k sf on three levels and will introduce exciting new elements into this supersized store



938 W NORTH AVE, CHICAGO, IL

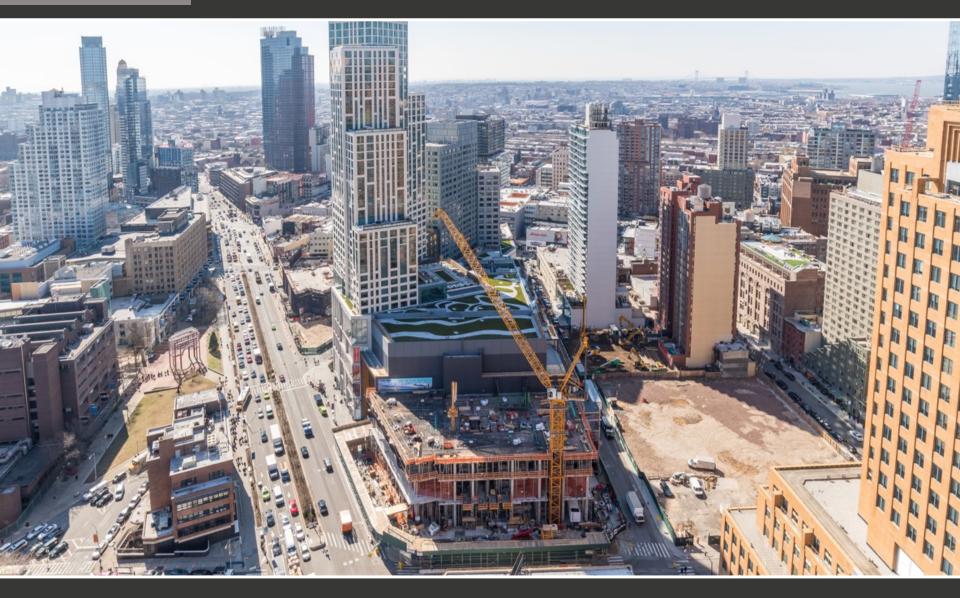


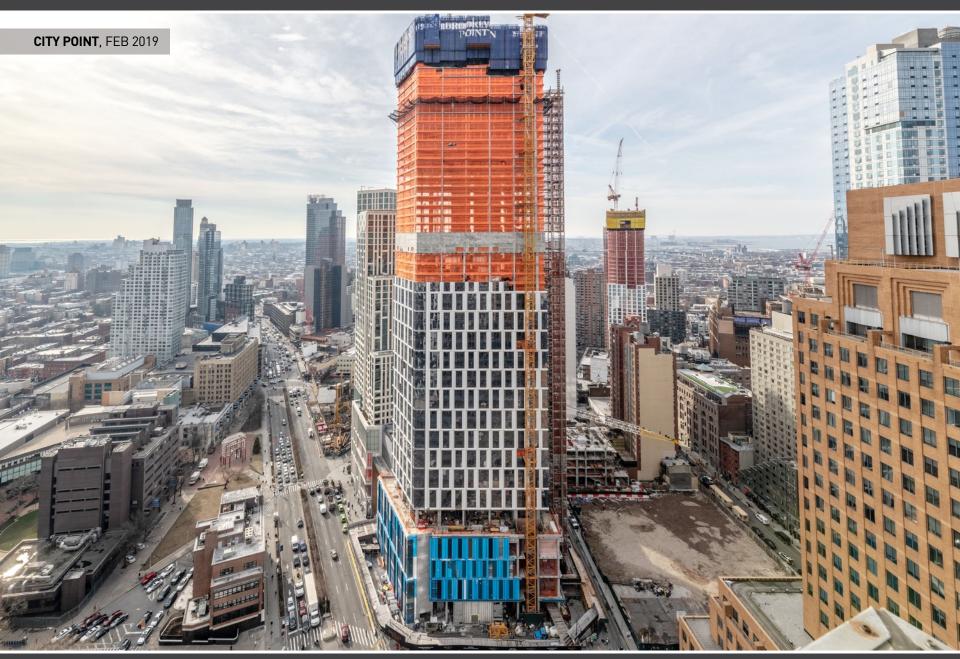
#### CITY POINT, AERIAL VIEW OF GOLD ST

The Acadia JV believes that City Point's orientation toward Gold St – where there is significant new development – will be of critical importance. However, today, Gold St remains a construction zone:

- (1) **City Point Tower 3** is being developed by Extell Development, 67-story tower, 458 residences
- (2) Willoughby Square Park will be a one-acre (approx. 50k-sf) public space atop an underground parking garage
- (3) One Willoughby Sq (420 Albee Square W) is being developed by JEMB Realty, 36-story, 500k-sf boutique office tower; represents the first speculative ground-up office development project in Downtown Brooklyn in decades
- (4) 436 Albee Square W is being developed by Y. Schwimer, 28-story tower, 150 residences and 24k sf of retail
- (5) 141 Willoughby St is being developed by Savanna, roughly 44-story tower, 203 residences and 124k sf of commercial space

#### GOLD ST: PLEASE PARDON OUR APPEARANCE





#### **RENDERING: CITY POINT TOWER 3**, GOLD ST & WILLOUGHBY SQ PARK

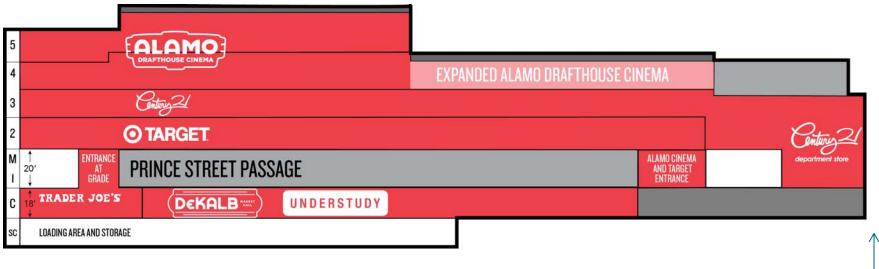




### **CITY POINT**

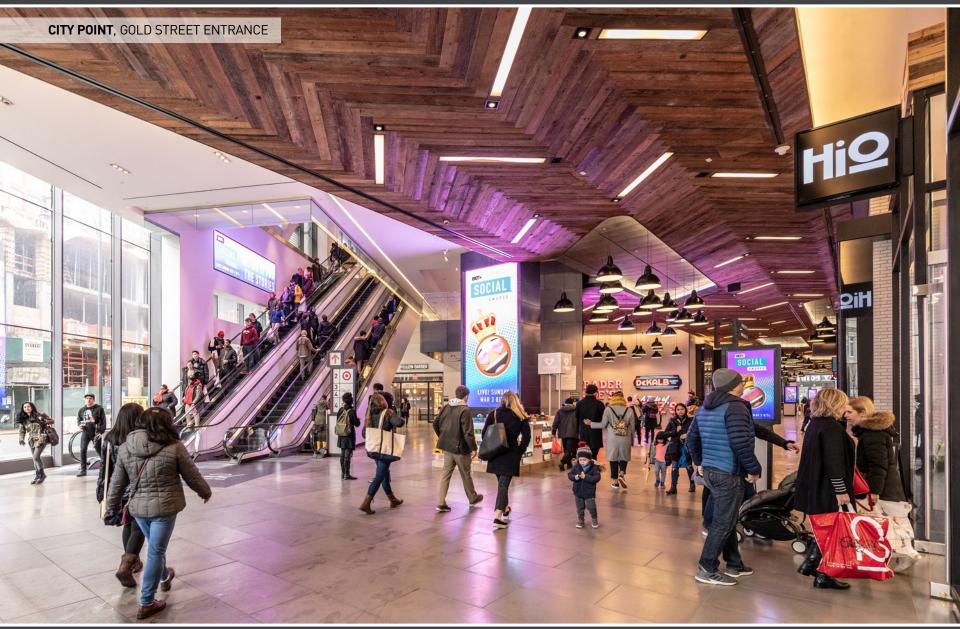
#### Leasing & Development Execution:

- Acadia maximized value by executing a top-down and bottom-up retail leasing strategy: the JV pre-leased the upper-level anchor space in Phases 1 and 2 to <u>Alamo Drafthouse Cinema</u>, Century 21 and Target and leased the concourse level to Trader Joe's, DeKalb Market and two restaurants.
- Alamo Drafthouse Cinema is expanding to the 4<sup>th</sup> floor to add 8 more screens.



Phases 1 and 2, section view, commercial only

Fulton St















#### CAUTIONARY STATEMENT

Certain information included herein may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and as such may involve known and unknown risks, uncertainties and other factors which may cause Acadia Realty Trust's (the "Company's") actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by these forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed or incorporated by reference herein may not occur and actual results could differ materially from those anticipated or implied in the forward-looking statements. Any pipeline acquisitions discussed herein are subject to customary closing conditions, including lender approval for the assumption of existing mortgage debt, and, as such, no assurance can be given that the Company will successfully complete these acquisitions.